



**Orange County Board of Supervisors
Two-Year Strategic Priorities
FY2020-2021 – FY2021-2022**
(IDENTIFIED ON 07-18-20)

Vibrant Economic Development

1	<p>Through the Orange County Broadband Authority (OCBbA), continue with development, implementation, and management of an “open-access” fiber optics network and the <i>Rural Broadband Initiative</i> with the over-arching goal of making high-speed broadband affordable and available to all residents and businesses.</p> <ul style="list-style-type: none">- \$3M taxable Lease Revenue Bonds issued for capital improvements to expand fiber broadband network- Equinix exchange connection live- FiberLync operating entity formed- staff expansion (admin support, network engineer) controller under recruitment- \$2M in state funding received for COVID-19 Wi-Fi hotspot project expected to go live in November- various operating contracts in final stages- Wi-Fi hotspot project completed- MOUs under development for shared services and transfer of responsibilities- engaged FA (Davenport) on \$10M capital financing analysis; VRA application submitted- prepared scope of work for office renovations; construction contract awarded- operating contracts with NRTC was awarded September 2020 for Customer Interface & Fiber Network Operation Support Services NRTC was awarded September 2020 for Customer Interface & Fiber Network Operation Support Services- FiberLync office relocation into leased space- additional beta sites up and successfully tested- contractors for customer drops selected and engaged- initial connections underway and pre-registrations received- application submitted and local approvals for \$13M VRA financing for 3 years of operations and system expansion
2	<p>Continue to develop, implement, and manage the Germanna-Wilderness Area Plan annual work program, to include infrastructure planning (water, wastewater, transportation, and telecommunications), land use and development, economic development, and historic and cultural assets.</p> <ul style="list-style-type: none">- Planning Services finalized GWAP application process to include preliminary meeting with PC prior to PH

	<ul style="list-style-type: none"> -Wilderness Crossing TIA process nominally completed – site plan process will be used to address intersections following rezoning, draft proffer language under research by VDOT -Utilities Master Plan on hold pending Board review and action -Transportation proffer statement reviewed with VDOT, attorney and provided to applicant -Application received for Wilderness Crossing -Application Review Committee (ARC) established, kickoff meeting held -RSA moving forward with planning for utility capacity in the area
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Effective, Reflective Government

1	<p>Develop, implement, and manage strategies for the <i>Digital Citizen</i> - “Anytime, Anywhere, All Citizens” in the areas of access, transactions, information, engagement, and security.</p> <ul style="list-style-type: none"> -Energov module of Munis selected for start of implementation in mid FY21 -County buildings connected to fiber -Orange County Insights digital newsletter launched -Social Media analysis platform launched -Social Media policy and platform review initiated -Touchless digital payment under implementation at multiple locations, awaiting hardware -Facility security enhancements awarded for installation at Gordon Building and Sedwick Building -Continued human factor training on cyber threats using KnowB4 program -Orange County Insight continues -Orange County branding and Style Guide initiated and completed -web site review initiated -purchased additional credit/debit card readers to expand payment options, implementation underway -social media policy and channel rollout schedule developed -procurement of social media workflow software tool (Hootsuite) -creation of Orange County, VA social media pages on various platforms -continued deployment of digital payment options at county agencies -facility access controls contractor continuing to install -Energov kickoff meeting conduct
2	<p>Complete implementation of key enterprise projects to include Land Mobile Radio system, Public Safety Building, and network upgrades. Initiate staff capacity-building efforts through recruitment for key vacancies, analysis of functional capacity and intentional organizational development programs.</p> <ul style="list-style-type: none"> -LMRS continues with equipment installation at all tower sites except Barboursville which is delayed for SHPO review -PSB continues toward December target opening date – some delay expected -HR and P&DS director recruitments anticipate January selections -ED director filled, addition of 2 deputies, addition of 1 network engineer in IT

	<ul style="list-style-type: none">-new consultant for Sec 106 review on Barboursville tower site; tower construction approved by SHPO-assigned staff to serve in radio system manager function-received and began installation of mobile radios-PSB building delays; however, data center installation initiated-HR and PDS director finalists selected for interviews; offers made and start dates determined (Feb and March)-Barboursville tower site state approval received; foundation review/modification underway, permits issued April 2021-radio "fleet" mapping consultant hired to confirm/modify channel groups and alignments-PSB project continues to move forward slowly; evaluating necessity of declaring contractor is in breach due to delays and significant deficiencies identified in punch list-continue to adjust staff and equipment moves for 9-1-1 and other future tenants of PSB due to delays in opening and delays in LMR and Next Gen 911 implementation-initiated HR policy review/update process and recruitment strategy
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FY2020-2021

Q1_update November 2020

Q2_update February 2021

Q3_update April 2021

Q4_update August 2021